

### Appendix 3 - The movement of risk scores over time

	2011 Score			2010 Score	2009 Score	2008 Score
	Likelihood	Impact	Total	Total	Total	Total
Impact of the recession	6	4	24	24	24	9
Using resource effectively	6	4	24	24	16	12
Implementing new pay and grading	5	4	20	20	N/A	N/A
Collaboration with partners	5	4	20	20	N/A	N/A
Modernising our schools	5	4	20	20	20	20
Remodelling adult social care	5	4	20	20	20	12
Educational attainment	4	4	16	12	N/A	N/A
Supporting vulnerable children	4	4	16	16	16	16
Maintaining infrastructure	4	4	16	16	16	16
Equal Pay Claims	4	4	16	N/A	N/A	N/A
The Impact of homelessness	5	3	15	15	N/A	N/A
Disposing of waste	3	4	12	12	12	9
Supporting regeneration	4	3	12	12	12	9
Reconfiguring leisure services	2	4	8	16	16	12
Managing staffing costs	N/A	N/A	N/A	N/A	20	16
Strong working relationships	N/A	N/A	N/A	N/A	12	12
Making difficult political decisions	N/A	N/A	N/A	N/A	6	6